



ISE West Executive Forum and Awards Nominee Showcase Presentation

September 16, 2010

<i>Company Name:</i>	McKesson Corporation
<i>Project Name:</i>	Application Security Risk Management
<i>Presenter:</i>	John B. Sapp Jr. – CISSP, CGEIT, HISP
<i>Presenter Title:</i>	Director, Product Development Standards – Security, Risk & Compliance





Company Overview



MCKESSON

Empowering Healthcare



- **Oldest Healthcare Services Company (1833) and Largest Healthcare IT vendor**
 - *Software & Hardware technology installed in 70% of U.S. hospitals with more than 200 beds*
- **14th in Fortune 500 – FY10 Revenue: \$108B**
- **34,000+ employees (Global)**
- **360-degree view of healthcare**
 - *200,000 physicians*
 - *26,000 retail pharmacies*
 - *10,000 extended care facilities*
 - *5,000 hospitals*
 - *2,000 medical-surgical manufacturers*
 - *750 homecare facilities*
 - *600 health care payors*
 - *450 pharmaceutical manufacturers*



360-degree view of Healthcare





Presentation/Project Overview

- Visionary Leadership
- Application Software: “The New Perimeter”
- Goals and Objectives
- Application Security Risk Management
- Application Security Maturity Model



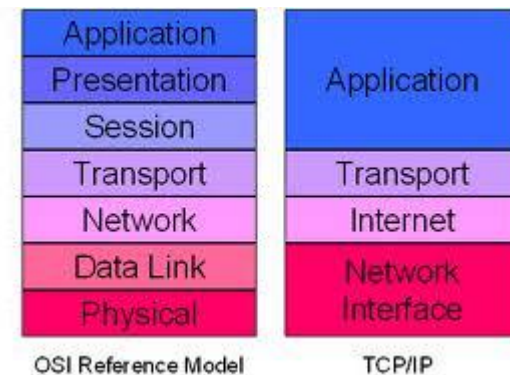
Visionary Leadership

- Executive Sponsors
 - Sharen Bond, VP Development Support Services
Office of the CTO
 - Michael Wilson, VP CISO
Office of the CTO
 - Randy Spratt, EVP CIO & CTO



Overview of Business Challenge

- Application Software (Layer 7)
 - Least defended layer of OSI-stack
 - Source for 95% of Reported Vulnerabilities¹
 - Target for 75% of Attacks²



- SOUP – Software of Unknown Pedigree

¹ Mark Curphey, “Software Security Testing: Let’s Get Back to Basics” – October, 2004, SoftwareMAG.com

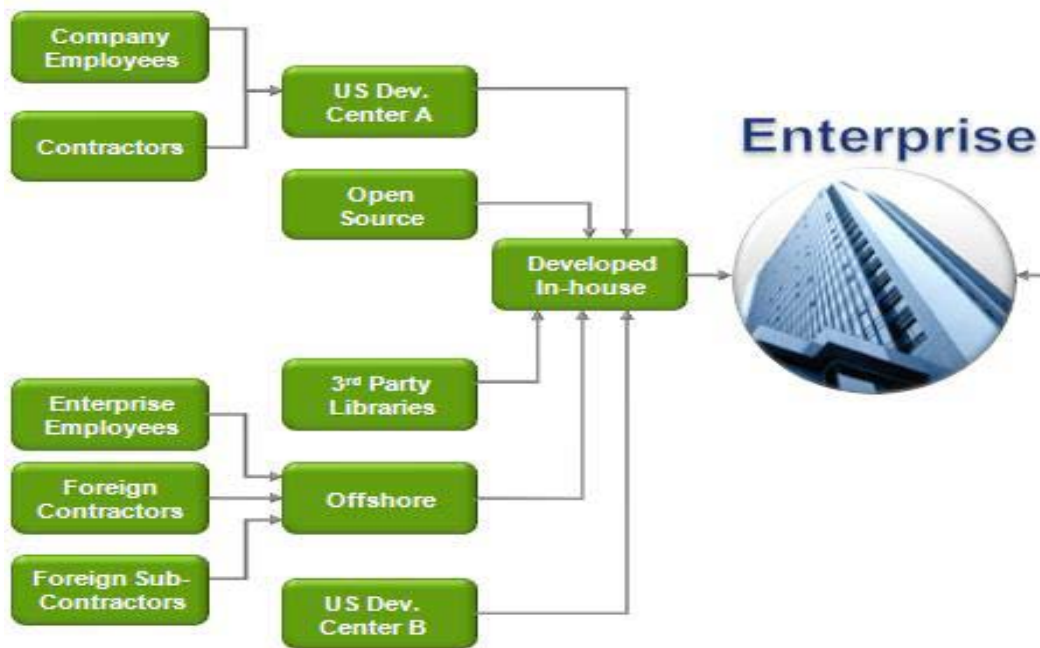
² Theresa Lanowitz, “Now Is the Time for Security at the Application Level” – December 2005, Gartner

[Dr. Dobbs - Making Sense of Software of Unknown Pedigree](#)

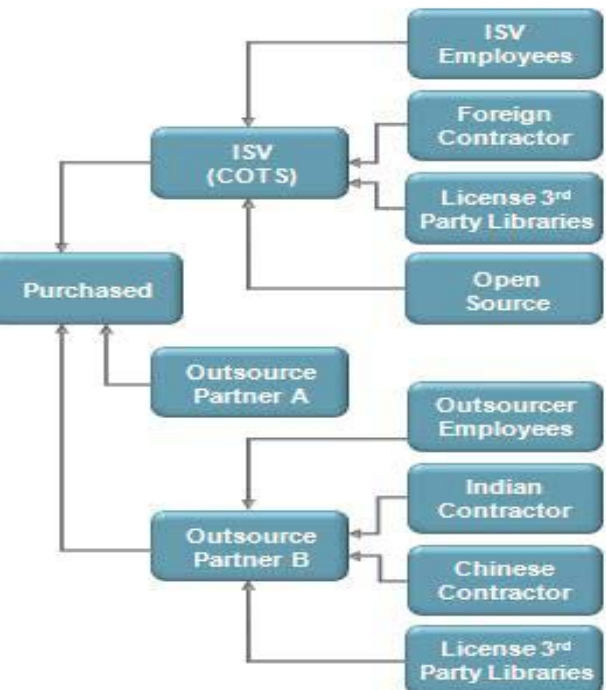


Overview of Business Challenge

Development Process



Procurement Process





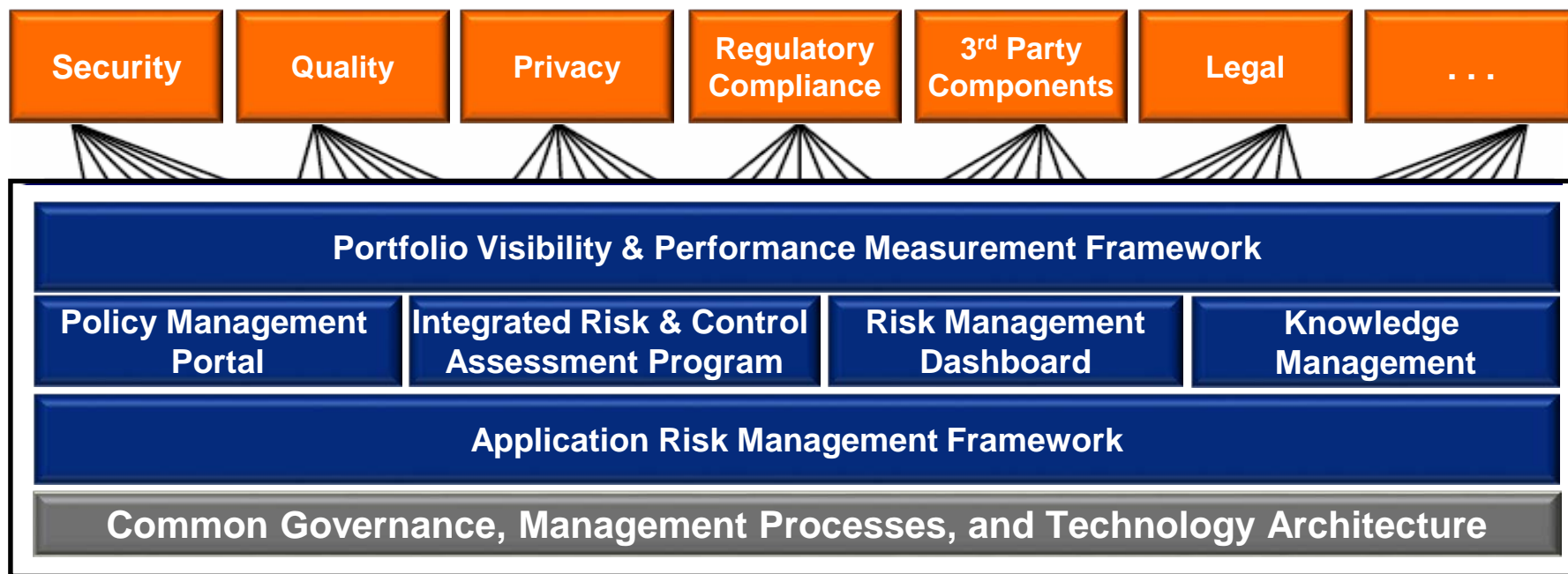
Program Scope/Goals

- Enterprise-wide Application Development
 - Software Products developed for healthcare market
 - Applications leveraged for operational support
- Goals and Objectives
 - Optimize Investments through a harmonized program
 - Establish Application Risk Management Process
 - Formalize Application Portfolio Governance
 - Increase Transparency and Visibility



PRiME Program

Product Risk Management for the Enterprise





Program Results

- Purpose-built framework for managing Application Risk across multiple risk domains
- Successfully completed static / dynamic analysis and established remediation plans for numerous McKesson software products in preparation for HITECH certification



Lessons Learned/Best Practices

- Cultural change is evolutionary and the key to long-term success
- It's about RISK, not just security vulnerabilities
- Static binary analysis yields critical information not available with static source analysis
- Tools and technology enable a repeatable and sustainable process, but are not the focal point



Thank you and Questions

- Questions?