



# ISE Southeast Executive Forum and Awards Nominee Showcase Presentation

August 11, 2010

<i>Company Name:</i>	SunTrust Banks, Inc
<i>Project Name:</i>	Self Funded Access Assurance
<i>Presenter:</i>	Jennifer I Graham
<i>Presenter Title:</i>	Manager, Access Assurance





## Company Overview



- Total assets of \$170.7 billion
- Entire spectrum of Banking Services
- 35,000 Teammates & Contractors
- 40 – NASCAR Driver bank with SunTrust
- 56 – Clients with 97 Grammy nomination in 2010



## Presentation/Project Overview

- Governance is H A R D
- Making the Business Prosper
- Planning Challenges – We need it to do EVERYTHING!!
- The Pay-Off



# Governance Is Getting Harder

- What's Up?
  - Insider threat
  - Regulations
    - “Sweeping Overhaul of Financial Regulations”
- What's Not?
  - Unless it generates revenue
  - Budgets





## The Real Challenge

Ensure that the **Right People**,  
have the **Right Access**,  
to the **Right Resources...**  
...and are doing the **Right Things**

And do it

**...Cheaper**

**...Faster**

**...NO Impact to the Business**







## The Right Stuff Can be Daunting

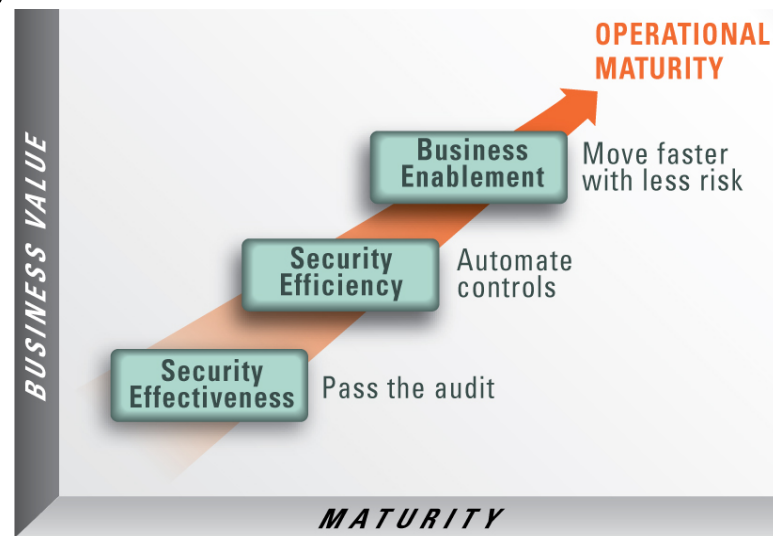
- 100s of applications
- Policies
  - Defined?
  - Enforcement?
- Identity Management
- Activity & Sensitive Data
- Compliance





## Project Scope/Goals

- Ensure Effective Controls
- Continuous improvements in SLA & Service Quality
- Get in front and STAY in front of Audit
- Program that continuously improves E3
- Efficient Security Operations
- Balance the Business Need
- Financial





# Access Assurance Gap Analysis

Objectives Provide reasonable assurance that the following items are being enforced.	Threat	Control Type	Control Activities	Current			Automated			Opportunity			Complexity	Metrics	Reporting	Notes		
				Effective	Efficient	Enabling	Effective	Efficient	Enabling	Effective	Efficient	Enabling						
Least privilege	Significant	Preventative	Increase use of roles										31-Oct-08	# of users covered by roles	For # of users covered by roles over	Constraint: "M		
		Preventative	Suggest with approval by manager (and app)												Average labor	Monthly labor cost	Issue: 1. The In	
		Compensating	A la carte menu of applications												Average SLAs	Average labor	SLA over time	Labor cost over time
		Detective	Periodic attestation of HRAs													HR A attestation appliance		
		Preventative	Application owner approval for role MACs													Evidence		Issue: 2. System
Efficiency			Disable all accounts immediatley upon term													Issue: 5. Lack of mechanism to document all end contractor access		





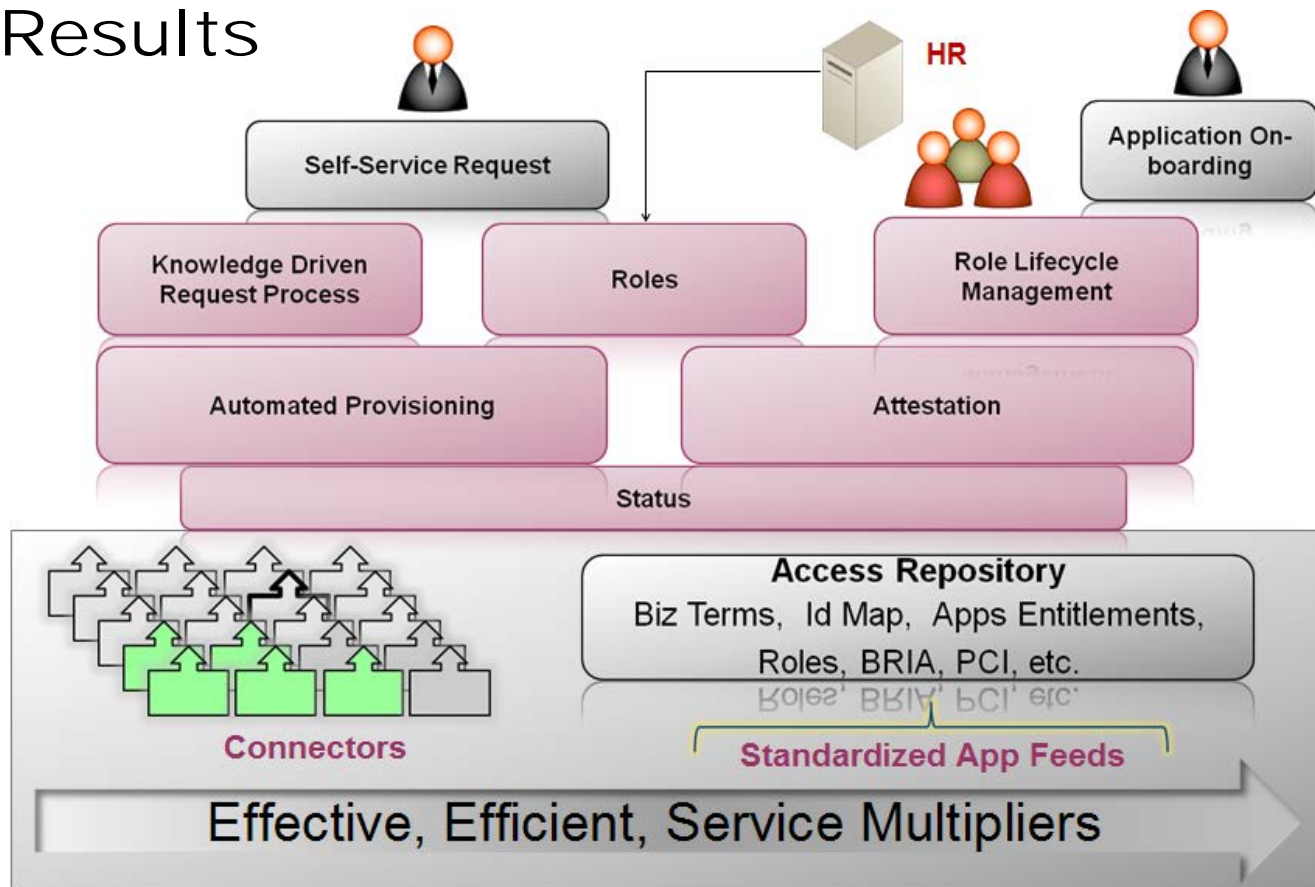
# Financial Model

			Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09
<b>AM<sup>2</sup> Core Infrastructure Capabilities</b>								
Capabilities drive Control & Efficiency	STAR							
	View IdentityMap							
	Connectors							
	Roles Management							
	Service Request Process							
<b>Organization with AM<sup>2</sup> efficiencies</b>								
Efficiency drives Savings	Existing Organization							
	Managers, Team Lead & Admin							
	User Access Group							
	AM Infrastructure							
	Roles & Attestation							
	WorkPlan							
	New Organizational Capabilities							
	Compliance, QA, Support							
<b>Business (cost)</b>								
	KFA and HRA	Eliminate rouge account						
		Disable all credentials						
<b>Financial Impact</b>								
Investment	AM2 development	\$						
	T&E	\$						
	Connectors	\$						
		\$						
		\$						
	Maintenance							
Savings over current model			ETRM Efficiency in FTEs					
			ETRM Efficiency in USD					
<b>Cumulative Impact</b>								

- Monthly analysis out to 2013
  - Work breakdown
  - Capabilities
  - Connectors over time
  - Cash and Cap Ex waterfalls
- All variances are tracked in deployment



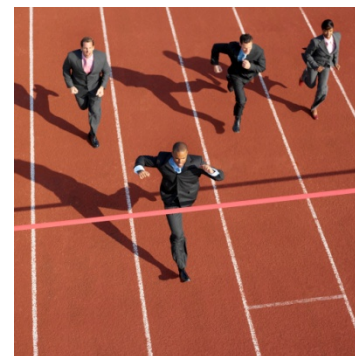
# Project Results





## Lessons Learned/Best Practices

- Process
  - Deep financial analysis
  - Education
  - Discovery
  - Planning
  - Requirements
  - Risk based gap analysis
- It's strategy & program not just “A Project”
- Get buy in
  - CIO
  - CISO
  - IT Governance
  - IT Finance
  - Internal & External Auditors
- Develop & Execute w/ Constant Change
  - Reductions
  - Change in structure





# Thank you and Questions

- Questions?