



ISE[®] Southeast
Executive Forum and Awards
Nominee Showcase Presentation

The American Cancer Society
Achieving PCI Compliance with an Aggressive Timeline

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Company Overview



- For 100 years, we have been leading the way to transform cancer from deadly to preventable.
- Helping people stay well, helping people get well, finding cures, fighting back
- About 6,400 employees, nationwide
- In late 2012, the Society becomes a single 501(c)(3) organization
- Corporate Center in Atlanta, GA
- 12 geographic divisions with regional offices
- More than 900 local offices



Presentation/Project Overview

- Planning begins for transformation of Society in 2010
- Focus on streamlining key processes, functions and capabilities
- Society organizational merger completed in late 2012
- IT Department restructured in 2012
- Combined organization had significant gaps in PCI Compliance
- Risk to Society deemed “Very High”
 - Nature of the gaps
 - Failed 2012 PCI on-site audit
- 2013 → “PCI Compliance Or Bust!!”





Overview of Business Challenge

Previous PCI Compliance - questionnaires

Process Discovery & Documentation

- System hardening & patching
- Donations (online)
- Call Centers
- Fundraising Events
- Product
- Partnerships / Outsourced functions

Application Architecture

- Efficient Security
- Reduce Exposure

Network Security

HURRY!!!





Project Scope/Goals

Process

- Standardize processes across Society

Application

- Segment donations from marketing websites
- Tokenize transaction workflows
- CHD redacted from scanned images (archive & ongoing)

Network Security

- Internal firewalls (segmentation & IPS)
- SIEM, DLP, NBA

PCI Compliance

- Successfully pass on-site audit in 2013





Project Results

- Standardized CHD Handling procedures across all divisions and functions
- Standardized system patching and hardening procedures across applications and locations
- Removed most stored CHD from Society
- Dramatically reduced PCI scoped assets
 - From >1000 servers & 1000s of endpoints to < 30 servers and < 200 endpoints
 - Removed some applications from scope entirely
- Centralized security monitoring of PCI environment (SIEM, DLP, NBA)

Focus on our Mission of Saving Lives!





Lessons Learned/Best Practices

DO:

1. Involve many people – increased awareness & improved results
2. Ask the same question 10 different ways
3. Collect/demonstrate proof of application & infrastructure compliance early
4. Compliance Calendar – tracks all ongoing tasks

DON'T:

1. Expect engineers to be PMs
2. RUSH