

The Evolving CISO Role – What got you here is unlikely to get you there...

TEN Networks: ISE West

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Discussion Points

The CISO role is evolving and aspiring leaders have an opportunity to hone their skills to take advantage of this change.

General Management skills are in ever increasing demand –

- Risk practitioner & Collaborator
- Business partner
- Executive communicator

The McKesson story – an example

What is Evolving?



Simply –

Our Role's value is better understood than ever...

Emphasis on GM Skills

SME Paradox

Increase in Scope & Business Relevance

Change Leadership

Traditional focus on what to say → how to say it?

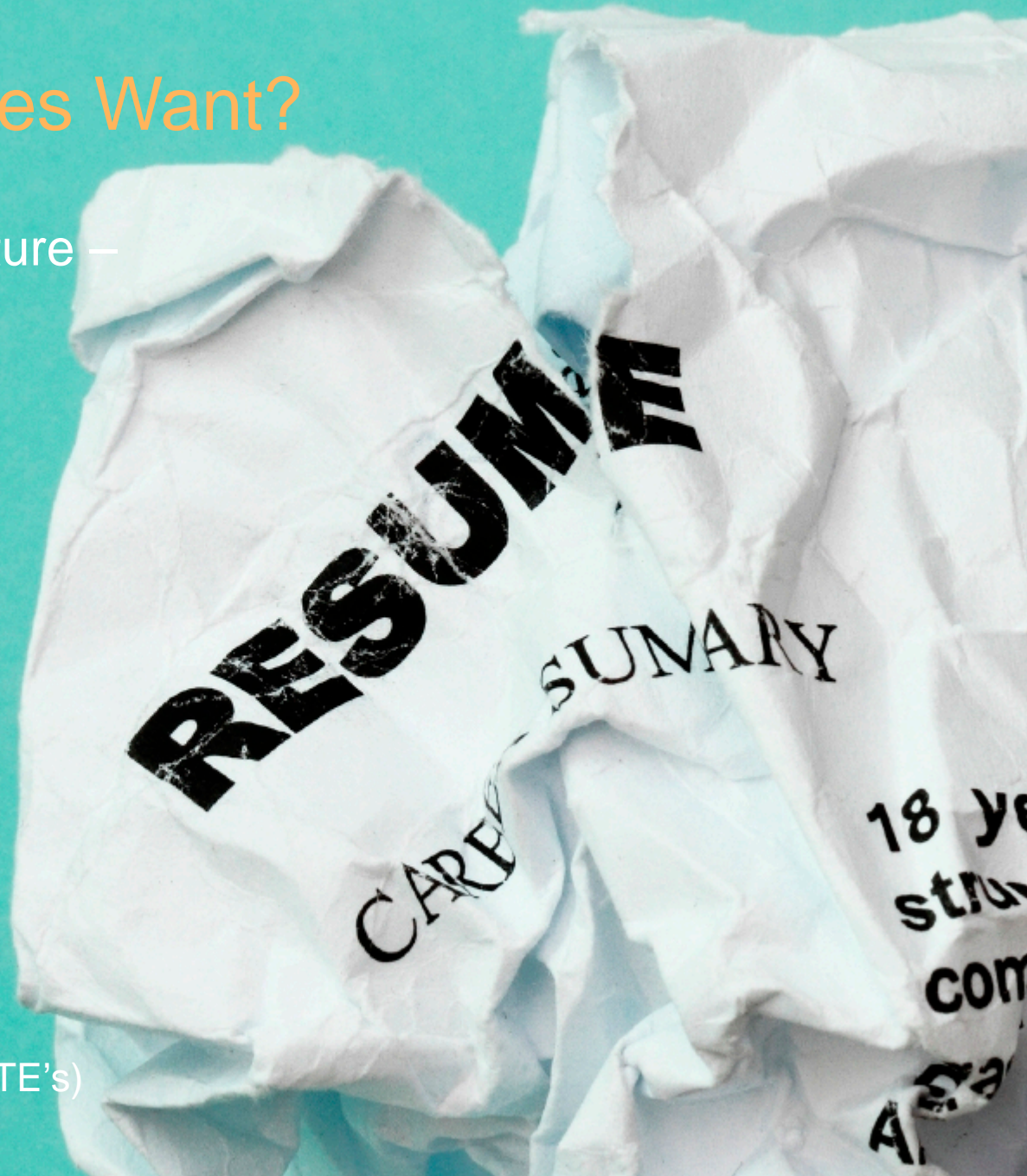
What do Companies Want?

Director, Security Architecture –

- Project Delivery
- SME – Technical
- Consulting
- Manage 5-10 FTE's

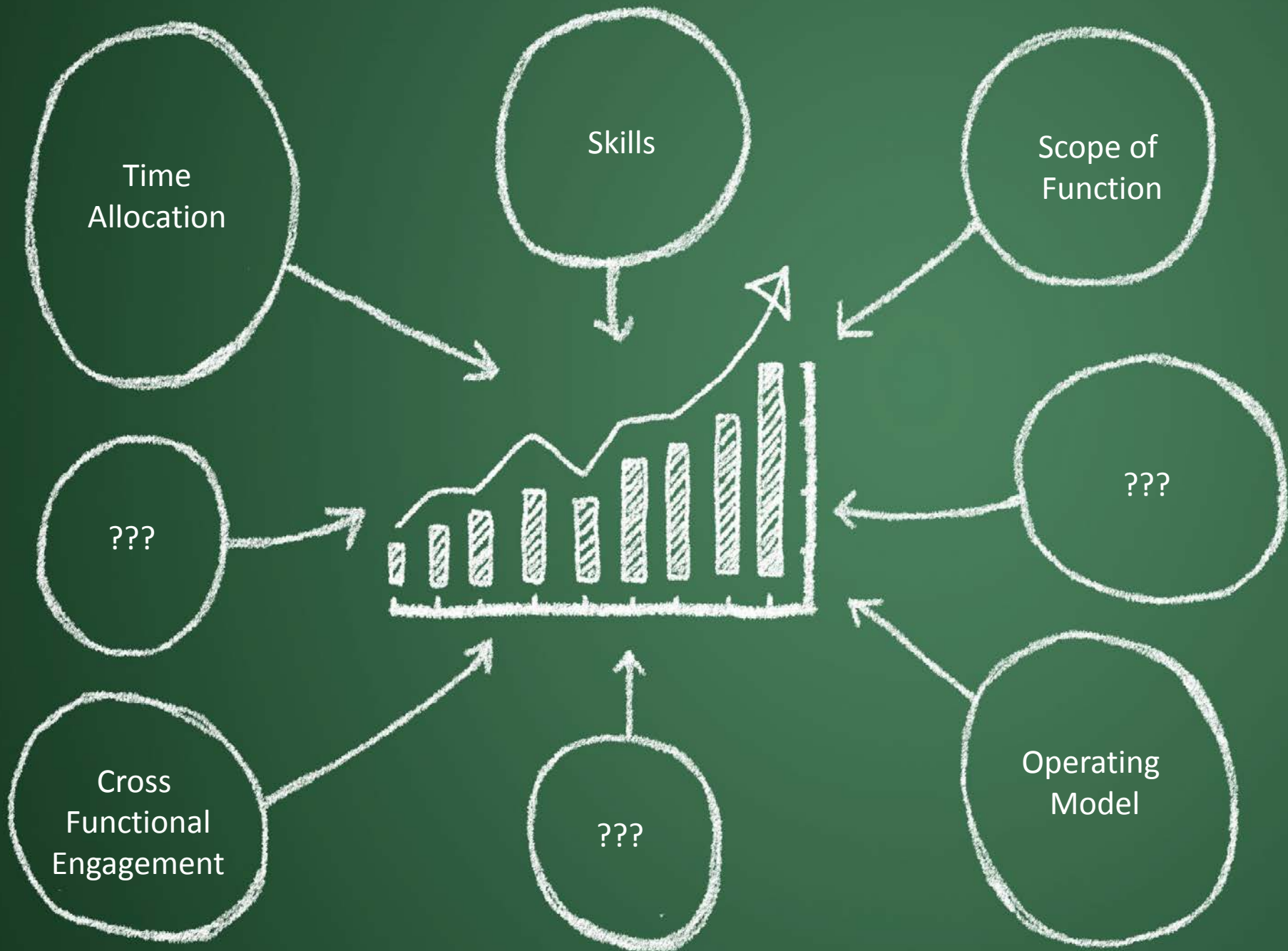
CISO, Fortune 500 –

- Strategy and Visionary
- Executive Communicator
- Business Partner
- Collaborate Across Org.
- Influencer – Change Agent
- Financial Management
- Team leadership (30-500+ FTE's)



Who is McKesson?





McKesson Evolution Moving the Needle

ISRM Program

Circa 2007

Operations and IT Project focus

20 FTE, Technical SME & Operations

Centralized Security Shared Services, Enterprise Policies, Technical Assessment, Engineering, Forensics

Central Services/Governance, BUSL

CIO and Corporate IT , Physical Security & Loss Prevention

ISRM Program

Circa 2012

Strategy, Senior Leader Engagement, Business Services, Operations (TVM)

85 FTE, Technical SME, ITRL (BU ISO) & Risk Management, Operations (SOC)

ISAS, IT Risk Mgmt, Policy, Operations, Product Security, Incident Response, Product Mgmt., Data Protection

Distributed Program – BU embedded

CIO & BU CIO's, BU CTO & GMs, ERC, Compliance, Privacy, Physical Security, Legal, Change Management, Comms.

Time Allocation

Skills

Scope of Function

Operating Model

Cross Functional Engagement

Questions –

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Do you Agree?

What Are Your Experiences?

